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DELHI TRANSPORT CORPORATION  
(Govt. of NCT of Delhi)

Minutes of 7<sup>th</sup> Meeting of 2015 of the DTC Board held on 30.11.2015 at 4.30 p.m. in the office of Principal Secretary (Transport), Govt. of NCT of Delhi, 5/9 Under Hill Road, Delhi -110 054.

PRESENT:

1. Sh. Parimal Rai, IAS Director  
Pr. Secy.-cum-Commissioner (Tpt.),  
Govt. of NCT of Delhi.
2. Shri C.R. Garg, DANICS Director  
Managing Director, DTC
3. Shri V.K. Tripathi, DANICS Director  
FA & CAO, DTC

Principal Secretary (Finance), Govt. of NCT of Delhi, Principal Secretary (Land & Building), Govt. of NCT of Delhi, Joint Commissioner of Police (Traffic), Delhi and Commissioner (Planning), DDA could not attend the meeting.

ALSO PRESENT:

1. Shri B. Das, OSD to MD/Secretary DTC Board.

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The meeting of the DTC Board was adjourned for 30 minutes and re-scheduled at 5.00 p.m. for want of quorum as per provisions contained in Clause 6 titled "Quorum" of DTC (Meetings) Regulations, 1991 and the Directors were duly informed over telephone accordingly. The adjourned meeting was convened with the permission of the Chair at 5.00 p.m.

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14/11/15



On 30.11.2015 at 5.00 p.m. in the office of Principal Secretary (Transport), Govt. of NCT of Delhi, 5/9 Under Hill Road, Delhi.

**PRESENT:**

1. Parimal Rai, IAS  
Principal Secretary-cum-Commissioner (Tpt.),  
Govt. of NCT of Delhi Chairman
2. Shri C.R. Garg, DANICS  
Managing Director, DTC Director
3. Shri A. Anbarasu, IAS  
Secretary (Land & Building),  
Govt. of NCT of Delhi Director
4. Shri V.K. Tripathi, DANICS  
FA & CAO,  
DTC Director

Principal Secretary (Finance), Govt. of NCT of Delhi, Joint Commissioner of Police (Traffic), Delhi and Commissioner (Planning), DDA could not attend the meeting.

**ALSO PRESENT:**

1. Shri B. Das, OSD to MD/Secretary DTC Board.

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The Directors present unanimously decided that Principal Secretary-cum-Commissioner (Transport), Govt. of NCT of Delhi, will Chair the meeting.

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Confirmation of minutes of 6<sup>th</sup> meeting of 2015  
of the DTC Board held on 20.10.2015.

Confirmed.

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*12/11/15*

**Resolution No.110/2015:Item 98/2015: Replacement of Condemned DTC Buses with New Buses - Proposal for engagement of 1000 AC Standard as well as AC Premium Category CNG Fuel Mode City Buses under DTC's PPP Depot-wise Fleet Projects Scheme.**

(S/Shri K.C.Gupta, Dy.CGM (SBU) & S.P. Sethi, Consultant were called in.)

After noting the contents of the Agenda Item and holding discussions on the issues brought out, the Board raised queries on the following:

- a) Specifications for engagement of Buses on hiring.
- b) Availability of AC Buses & DTC's requirement.
- c) Type of Buses required under Delhi's operating conditions to arrive at best option.
- d) Whether Bid Management Consultant required?

2. The Board was apprised of the following information/ details on the above queries:

- a) Specifications for engagement of Buses on hiring:
  - i. The instant agenda item has been prepared based on minutes of the meeting held on 05.11.2015 under the chairmanship of Hon'ble Chief Minister wherein it was directed to DTC to explore the procurement of Standard AC Buses as well as Premium Category AC Buses to arrive at the best option for replacement of condemned DTC Buses with new AC buses to be engaged through open Tender.
  - ii. The proposal is for hiring of 1000 AC Standard 900mm Floor Height CNG buses as per GNCTD's Cluster Bus Specification as well as AC Premium Category 400mm CNG Buses as per UBS-II under DTC's PPP Depot-wise Fleet Projects Hiring Scheme.
  - iii. Ministry of Urban Development, Government of India [MoUD, GOI] has finalized and issued recommendatory Urban Bus Specifications - II [UBS-II] in April, 2013 after detailed discussions with all stakeholders - the concerned Government Departments, STUs, Vehicle & O.E. Manufacturers, Transport Experts, ARAI Pune, CIRT Pune, VRDE Ahmednagar etc. UBS-II are improved specifications,



over DTC's Bus Specifications, for Standard size 400mm/ 650mm/ 900mm Floor Height Bus, Mini and Midi Bus, Standard size bus of Premium Segment, Intelligent Transport Systems [ITS] etc. UBS-II is mandatory, in case, the Government need to avail financial assistance under AMRUT Scheme of GOI. But the instant matter is for hiring of AC Standard 900mm buses as well as AC Premium Segment Buses from the Private Operators.

- iv. As per UBS-II, Cities having population  $\leq$  one million can procure buses having 900mm Floor Height also whereas cities having population  $\geq$  one million will procure either 650mm or 400mm Floor Height Buses. Thus, in Delhi, only buses with maximum floor height of 650mm/ 400mm may be plied.
- v. UBS-II, inter-alia, specified acceleration of  $\geq 0.8m/sec^2$  and attains bus speed of 0 – 30 kmph in  $\leq 10.5$  seconds for AC/ Non-AC Standard size buses. Any bus delivered after 1<sup>st</sup> April, 2015 will mandatory have either automatic or automated manual transmission system, air suspension in both front & rear, disc brake in front.
- vi. During the pendency of previous tender of DTC of procurement of 900 mm floor height buses, the Court of Commissioner (Disabilities), National Capital Territory of Delhi vide order dated 20.04.2015 in the matter of Dr. Nitesh Tripathi versus the Chairman, DTC inter-alia directed DTC to send comments on the petitioner's representation for purchase of Non-disabled Friendly buses in the light of the provisions under Section-61(c) of the Persons with Disabilities (Equal Opportunities, Persons with Disabilities) (Equal Opportunities, Protection of rights and Full Participation) Act, 1995 "to take steps to safeguard the rights and facilities made available to Persons with Disabilities".
- vii. DTC is already operating 3775 Low Floor CNG Buses which are specifically designed for urban transportation and are meeting the requirements of the

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Disability Act, 1995 [duly audited by Samarthyaa – under Project Accessible Delhi]. Low Floor Buses [400mm Floor Height] are truly meeting the requirements of Barrier Free Access to disabled persons including wheelchair disabled with step-less entry.

- viii. Buses with 650mm Floor Height with one step may need some special arrangement to make it accessible to Persons with Disability specially wheelchair disabled which may need extra help to wheel in & wheel out.
- ix. In view of above, UBS-II compliant buses may be procured.

b) Availability of AC Buses & DTC's requirement:

- i. In Delhi, only CNG Fuel Mode Buses can be plied. There are very few Vehicle Manufacturers, both indigenous and foreign, who are manufacturing CNG Fuel Mode Buses. The details in respect of response from the Vehicle Manufacturers against DTC's about a dozen Global Tenders has been brought out in Para-III (2) of the Agenda item.
- ii. Availability of AC Buses has been checked with the indigenous Vehicle Manufacturers both in respect of Standard 900mm Floor Height as well as Premium Category Buses. Tata Motors have confirmed availability of AC 900mm, 12m long bus by December 2016 and Ashok Leyland has also confirmed availability of AC 900mm, 11.1M FESLF Bus.
- iii. Regarding AC Premium Category CNG Buses, these buses are not available except one VM namely JBM, which has indicated that they may offer Premium Segment 400mm CNG AC 12m Buses.
- iv. DTC's latest AC Buses fitted with 230 HP Engine are maneuvering flyovers with difficulty under overloaded conditions. While DTC's Non-AC Buses fitted with 230 HP Engine are performing satisfactorily.

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- v. As per latest operational data, the comparative performance of Non AC & AC buses [Operational Statistics September'2015] are as follows:

S. No.	Description	City		NCR	
		NAC	AC	NAC	AC
1	Average Fleet	2382	1225	124	59 [50]
2	Average No. of buses scheduled	2108	1008	124	59 [50]
3	Fleet Utilization	88.16	82.32	100.0	100.0
4	Average buses on road Kms/bus/day	195	187	220	219
5	Total passengers carried [lakh]	723.15	238.11	27.40	10.87
6	Passengers carried daily [Lakhs]	24.10	7.94	0.91	0.36
7	Load Factor	89.61	90.84	56.41	45.75

The above performance is trend indicative and may vary during the entire year on account of various factors. It may be seen that AC buses are less utilized in comparison to NAC buses. Though AC buses are required to attract the personalized vehicle users to public transport but it appears that DTC is required to first fully harness the potential of its existing fleet of 1275 AC buses by way of course correction/ rationalization/ optimization of operations. Further, UBS II compliant AC CNG buses of 900mm Floor Height are not available at the moment while UBS II compliant NAC buses of 400mm/ 650mm Floor Height are available. No vehicle manufacturer bid for AC Low Floor and AC premium segment UBS II compliant buses against DTC's latest tenders. As such, DTC may first go for UBS-II compliant NAC CNG buses which are available and thereafter, may procure AC buses.

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- vi. Similarly, the comparative financial performance of Non AC & AC buses are as follows:

S. No.	Description	City		NCR	
		NAC	AC	NAC	AC
1	Total Earnings [Rs. In lakhs]	126.97	69.09	8.19	3.96
2	Earning per Km [Paisa]	3105	3697	3009	3120
3	Earning per bus daily [Rs.]	6046	6902	6610	6831

DTC may not have fully harnessed the earnings potential of AC buses in view of the performance parameters indicated in the preceding para.

- vii. Out of 3775 Low Floor CNG Buses, DTC is already operating 1275 AC Buses and the same may be sufficient to meet the requirement of such buses for the time being. In case of any additional requirement of AC Buses in future, the same may be explored at that point of time.
- c) Type of Buses required under Delhi's operating conditions to arrive at best option:
- Regarding 650mm Floor Height CNG Bus, JCBL, Lalru had supplied about 280 buses to BEST, Mumbai about 4 years back. Now, JCBL has stopped manufacturing such buses. It is learnt that most of the buses supplied to BEST are not performing satisfactorily. Pune Mahanagar Parivahan Mahamandal Limited [PMPML], Pune has placed an order for 245 Nos. Standard size 650mm Floor Height CNG Buses on M/s. Ashok Leyland Ltd under JnNURM II scheme of the GOI, but the order is yet to be serviced.
  - UBS-II compliant AC & Non AC Low Floor CNG Buses [400mm] are available with two indigenous Vehicle Manufacturers i.e. Tata Motors Ltd & Ashok Leyland Ltd. DTC may go for such buses which are readily available with the VMs so that the prospective Private Operators may be in a position to purchase the buses for operation at the earliest possible.

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- iii. Pursuant to the decisions taken in the Review Meetings held on 09.04.2015 and 25.04.2015 under the chairmanship of Hon'ble Transport Minister with MLAs & DTC officers, DTC had taken a decision vide Resolution No.26/2015 dated 28.05.2015 for procurement of 500 Midi Buses of CNG Fuel Mode.
- iv. In the agenda item on Cost Benefit Analysis of Midi Buses, the Board, inter-alia observed though the project is not financially viable by taking into account semi-variable cost and traffic earnings, but the connectivity in rural areas is poor and needs to be augmented. The Board resolved that the Government of NCT of Delhi be informed for further decision on the project for the procurement of 500 Midi buses keeping in view the prime responsibility to provide connectivity to remote areas, even though it may not be financially viable. The Government of NCT of Delhi was informed of the above decision.
- v. Secretary to Minister of Transport vide U.O. No. Mintron/3852-59 dated 10.11.2015 forwarded Minutes of Meeting taken by Hon'ble Chief Minister on 04.11.2015, inter-alia under the heading 'Plan for Procurement of 2000 Buses by DTC' at Sl. No.27 has been shown under the heading 'Deleted Items'. It appears that the above deleted items may be in respect of DTC's proposals for procurement of 1380 Non-AC Low Floor CNG Buses & 500 Non AC Midi CNG Buses.
- vi. The comparative Life Cycle Cost in respect of Non-AC low floor and Non-AC Midi buses vis-à-vis AC low floor buses has been worked out based on some assumptions as under:

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Sl. No.	Description	AC Low Floor Bus UBS-II	Non AC Low Floor Bus UBS-II	Non AC Midi Bus UBS-II
1	Life of Buses	12 years or 7,50,000 Kms whichever is later	12 years or 7,50,000 Kms whichever is later	12 years or 10,00,000 Kms whichever is earlier



2	Estimated Bus Cost [Rs.]	75,00,000/-	65,00,000/-	25,00,000/-
3	Estimated Maintenance Cost [Rs.]	3,18,75,000/-	2,76,25,000/-	1,25,00,000/-
4	Estimated Fuel Cost [Rs.]	1,66,50,010/-	1,50,45,190/-	1,33,77,797/-
5	Total Life Cycle Cost [Rs.]	5,60,25,010/-	4,91,70,190/-	2,83,77,797/-
6	Less Residual Value @ 15% of Cost of the Bus [Rs.]	11,25,000/-	9,75,000/-	3,75,000/-
7	Net Total Estimated Life Cycle Cost [Rs.]	5,49,00,010/-	4,81,95,190/-	2,80,02,797/-
8	Estimated Life Cycle Cost per Km [Rs.]	73.20	64.26	28.00
9	Average Estimated Life Cycle Cost per Km per Seat in Rs. [No of seats]	2.09 [35]	1.84 [35]	0.93 [30]
10	Average Estimated Life Cycle Cost per Km per passenger in Rs. [No of passengers including standees]	1.33 [55]	1.17 [55]	0.70 [40]
11	Average Cost per year [Rs.]	45,75,001/-	40,16,266/-	23,33,566/-

Note: Crew cost has not been taken into account as the same will be same for the above buses.

vii. The above comparison is in respect of different type of buses involving different technology/ specifications/ fitments and usefulness under different operational conditions. As such, the above buses are not comparable. However, in order to have an idea of the Life Cycle Cost of different type of buses, the above exercise is relevant. Midi Bus is the least expensive in comparison to Low Floor Buses.

viii. The proposal for 500 Midi Buses was for serving the needs of rural area, congested area, to feed where the passenger density is low and where 12m long Low Floor CNG Buses cannot be plied. Midi Bus is of GVW of about 9 Ton in comparison to Standard Bus GVW of 16.2 Ton. As such, the fuel efficiency of Non-

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AC Midi Buses is expected to be better i.e. about 3.75 kms/kg in comparison to 3 kms/kg of Non-AC Standard Bus. Non AC Midi bus of 650mm floor height CNG Fuel Mode is available with M/s. Tata Motors Ltd & M/s. Swaraj Mazda Ltd.

ix. During peak hours, there is congestion on roads & overloading of the buses over & above the registered seating & standee capacity and while during off-peak hours, on some of the routes, the existing buses are running in empty/ with few passengers. Standard size buses are being operated on main roads but it is difficult to maneuver Standard size buses on internal colony/ market roads. In order to address the above, option of having a mix of Standard size buses & Midi buses may be available for efficient & optimum utilization. Further Midi Buses may require less space in comparison to standard size buses in view of garaging capacity of 730 buses of the remaining 7 depots available for 1000 buses under the existing proposal.

x. It is a known fact that public transport in cities is not run on financial viability anywhere in the world. The objective of public transport is to provide affordable, economical, reliable and efficient services for convenience of commuters. Hon'ble Supreme Court of India and Hon'ble High Court of Delhi had directed for provision of 11000 public transport buses in its orders dated 23-08-2007 while the present fleet has come down to about 6000 buses.

d) Whether Bid Management Consultant required?

DTC has been engaging the services of Bid Management Consultant for piloting the Global Tenders during the last 10 years. DTC has been asked to invite the open tender for hiring of 1000 buses in-house based on the existing Cluster Scheme of Government of NCT, Delhi. DTC has already procured a copy of the Tender Document and is working on the document. It is seen that the part of the Annexures pertaining to operating & monitoring of buses under

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Cluster Scheme appears quite complex as DTC has no experience to invite such tenders. The Government of NCT, Delhi has engaged DIMTS for piloting tenders for engaging buses from Private Operators under the Cluster Scheme.

3. After detailed discussions on the above, it emerged that UBS II compliant AC standard 900mm CNG Buses as well as AC premium category CNG buses are not available with the VMs at the moment. So, it may be more appropriate to engage disabled friendly UBS-II compliant NAC Low Floor CNG buses of 400mm floor height in the first instance in view of their availability, so that, these buses may be put on road at the earliest.

4. The size of Low Floor Bus is more than Midi Bus, as such, about 25% more Midi Buses may be accommodated in the same Depot space. Out of the available eight Depots and Ghumanhera Scrap Yard, the City Depots space may be considered for Non AC Low Floor CNG Buses and Rural Depots/ part of Ghumanhera Scrap Yard space for Non AC Midi Buses. Accordingly, about 430 Low Floor Buses may be accommodated in City Depots – Seema Puri, Indraprastha, Yamuna Vihar, Hari Nagar-III, BBM-II. In case, IDTR space is made available, 170 more Non AC Low Floor buses may be accommodated. About 500 Midi Buses may be accommodated in Rural Depots – Bawana, Dichaon Kalan, Ghumanhera including part of Ghumanhera Scrap Yard. The depot-wise available garaging capacity for Standard size & Midi Buses is as follows:

Sl. No.	Depots	Standard Size Buses Capacity	Midi Buses Capacity
1	Seema Puri	100	-
2	Indraprastha	180	-
3	Yamuna Vihar	50	-
4	Hari Nagar-III	50	-
5	BBM-II	50	-
6	IDTR*	170	-
7	Bawana	-	125** [100]
8	Dichaon Kalan	-	125** [100]
9	Ghumanhera	-	125** [100]

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10	Part of Ghumanhera Scrap Yard	-	125
11	Total	600	500

\* Subject to availability.

\*\* 25% more Midi Buses may be accommodated in the same depot space.

5. In fact, DTC's authorized fleet strength is 5500 and in order to maintain this fleet level by considering the existing 3775 Low Floor Buses, 1725 more buses would be required in place of the instant proposal for 1000 buses as per the existing depots/ space available with DTC. As such, DTC may be required to hire/ procure 725 more buses in future and these buses may be AC subject to availability of garaging space.

6. At the moment, DIMTS has the experience for piloting such tenders of hiring of buses as Bid Management Consultant on behalf of Transport Department, GNCTD and already engaged Private Operators in respect of 9 Clusters. DIMTS also has the experience of supervising/ monitoring the buses under Cluster scheme during the period. As such, DIMTS may be considered for Bid Management Consultant on 'nomination basis' to pilot the instant project.

7. In consideration of the above, the Board resolved as follows:

- i. To engage UBS-II Compliant 600 Non Air-conditioned Low Floor 400mm Floor Height CNG Buses and UBS-II Compliant 500 Non Air-conditioned 650mm Floor Height CNG Fuel Mode Midi Buses under DTC's PPP Depot-wise Fleet Projects Hiring Scheme in place of Air-conditioned Standard Cluster type & Air-conditioned Premium Category Buses as per the proposal brought out in Para-V (13) of the Agenda Item.
- ii. To engage the Consultancy Services of DIMTS as Bid Management Consultant for piloting the tender on 'Nomination basis'.

  
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- iii. To authorize Managing Director, DTC to take further necessary actions/ decisions in respect of finalization of RFQP Document & specifications, pre-bid conference, freezing of RFQP after making necessary changes, if any required based on the suggestions of the prospective bidders, evaluation of bids, recommendations and Consultancy Fee of the Bid Management Consultant etc.

Resolution No.111/2015:Item 99/2015: Extension of term of contract for engagement of Sh. S.P. Sethi , as Consultant for a period of another six months i.e. up-to 30.04.2016 (AN) on a consolidated amount of Rs.38,000/- per month on the existing terms and conditions against the vacant post of Senior Manager (Mech.) meant for direct recruitment – Information thereof to the Board.

(Shri T. K. Verma, Dy. CGM(PLD) was called in.)

The Board noted the Item.


Resolution No.112/2015:Item 100/2015: Posting of Sh. V.K. Tripathi, DANICS as General Manager,DTC on deputation as per Services Deptt; GNCTD's Order No. 554 dated 03.11.2015.

(Shri T.K. Verma, Dy.CGM(PLD) was called in.)

The Board considered the agenda item and, in view of the position explained therein, accorded ex-post-facto approval for posting of Sh. V.K. Tripathi, DANICS as General Manager, DTC on deputation w.e.f. 04.11.2015 (FN) in the Pay Band of Rs.15600-39100 + Grade Pay of Rs.7600/- (subject to receipt of LPC) and also for assigning the work of Chief General Manager (Finance)Financial Advisor, DTC.

Resolution No.113/2015:Item 101/2015: Ex-post-facto approval of posting of Dr. Ram Kumar, Second-in-Command (IRLA No. 19564951) of BSF who has been found 'fit' for appointment to the post of Deputy Chief General Manager (Security) on deputation basis.

(Shri T.K. Verma, Dy.CGM(PLD) was called in.)

The Board approved the agenda item.

**Resolution No.114/2015:Item 102/2015: Status note and ATR on the attempt of fraudulent withdrawal of money from DTC' Bank Account by unknown miscreant.**

(Shri V.N. Patil, Addl.CAO was called in.)

The Board noted the item. The Board further directed that, the payments should be made through cheque only in emergent/unavoidable situations after obtaining explicit approval of the Managing Director of the Corporation.

**Resolution No.115/2015:Item 103/2015: Deployment of Home Guard Marshals in DTC Buses.**

(Shri R. K. Kasana, CGM (Traffic) was called in.)

The Board noted the item. The Board further directed that in case, the Deptt. of Health & Family Welfare, Govt. of NCT of Delhi do not release the requisite fund towards payment already made by the Corporation to Home Guards deployed in Hospitals under Govt. of NCT of Delhi within a period of one month, the Home Guards deployed in Hospitals under GNCTD be withdrawn by the Corporation and deployed in DTC buses after due approval by the Government.

**Resolution No.116/2015:Item 104/2015: Review of detention charges for Religious Congregation's.**

(Shri R.K.Kasana, CGM(Traffic) was called in.)

The Board, in view of the position explained in the agenda item and discussion thereon, approved the agenda item.

**Resolution No.117/2015:Item 105/2015: Handing over of DTC condemned buses to PWD.**

(S/Shri R.K.Kasana, CGM(Tech.) & Rajiv Kumar, Dy.CGM (MS-I) were called in.)

The Board considered the agenda item and after detailed discussion thereon, accorded approval for handing over the condemned buses to PWD at a fixed Sale Price of Rs. 2 lacs (Rs. two lacs only) per bus being a Govt. Deptt., in addition to Govt. taxes & levies, if any, with the condition that the Sale Price along with applicable taxes, etc. will be deposited by PWD with the DTC before lifting the bus.

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**Resolution No.118/2015:Item 106/2015:Transfer of land at BBMD-II to the Transport Deptt. on temporary basis.**

(Shri V.K.Gupta, Dy.CGM (Civil) was called in.)

The Board, considered the agenda and resolved that matter be taken up with the Transport Department, Government of NCT of Delhi for appropriate decision.

**Resolution No.119/2015:Item 107/2015:Latest status relocation of Millennium Depot.**

(Shri V.K.Gupta, Dy.CGM(Civil) was called in.)

The Board noted the item.

**Resolution No.120/2015:Item 108/2015: Floating of tender in two bids system i.e. techno- commercial bid and price bid for deployment of Private Security Guards-cum-Marshals in DTC buses as pilot project basis.**

(Shri T.K.Verma, Dy.CGM(PLD) was called in.)

The Board considered the agenda item and in view of position explained therein, approved the Draft Terms & Conditions of tender documents with the following modifications/insertions:

- i) Age of the Security Guards-cum-Marshals should be between 25 to 40 years (relaxation upto 5 years in case of Ex-servicemen).
- ii) The Bidder shall provide the total number of 400 Security Guards-cum-Marshals out of which not less than 25% should be Ex-servicemen.
- iii) The Dispute Settlement Committee shall be constituted by the Commissioner (Transport), Govt. of NCT of Delhi.

The Board further approved to float the Tender on the Terms & Conditions as mentioned in the agenda item with the above modifications/insertions in two bids system i.e. techno-commercial bid and price-bid.

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DELHI TRANSPORT CORPORATION  
(Government of NCT of Delhi)

Minutes of 1<sup>st</sup> Meeting of 2016 of the DTC Board held on 4.2.2016 at 3.00 p.m. in the office of Principal Secretary (Transport), Govt. of NCT of Delhi, 5/9 Under Hill Road, Delhi-110054.

PRESENT:

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|----|--|----------|
| 1. | Sh. Parimal Rai, IAS<br>Principal Secretary-cum-Commissioner (Tpt.),<br>Govt. of NCT of Delhi. | Director |
| 2. | Shri S.N. Sahai, IAS<br>Principal Secretary (Finance)<br>Govt. of NCT of Delhi                 | Director |
| 3. | Shri C.R. Garg, DANICS<br>Managing Director, DTC   | Director |
| 4. | Shri Sharad Aggarwal, IPS<br>Joint Commissioner of Police (Traffic),<br>Delhi                  | Director |
| 5. | Shri V.K. Tripathi, DANICS<br>FA & CAO, DTC  | Director |

Secretary (Land & Building), Govt. of NCT of Delhi and Commissioner (Planning), DDA could not attend the meeting.

ALSO PRESENT:

1. Shri B. Das, OSD to MD/Secretary DTC Board.

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The Directors present unanimously decided that Principal Secretary-cum-Commissioner (Transport), Govt. of NCT of Delhi, will Chair the meeting.

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Confirmation of minutes of 7<sup>th</sup> meeting of 2015  
of the DTC Board held on 30.11.2015.

Confirmed.

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Resolution No.1/2016:Item 1/2016: Statement showing Action Taken  
Report on the Resolutions adopted by the DTC Board in its meeting  
held on 20-8-2015.

The Board noted the item.

Resolution No.2/2016:Item 2/2016: Extension of term of contract for  
engagement of Dr.S.P.Gupta as CMO (on contract) for a period of  
another six months i.e. 01.01.2016 to 30.06.2016 (AN) on a consolidated  
amount of Rs.48,000/- per month on the existing terms and conditions  
of his engagement as CMO (on contract) besides other facilities -  
information thereof to the Board.

and

(Suppl. Note on Item 2/2016)

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the item including Supplementary Note. In view of the position explained therein and after detailed discussion thereon, the Board accorded ex-post-facto approval for engagement of Dr. S.P. Gupta, as CMO (on contract) for a period of another six months from 01.01.2016 to 30.06.2016 (AN) on the existing terms and conditions of his engagement as CMO (on contract) against the vacant sanctioned post of CMO meant for promotion.

The Board further directed that the Corporation should immediately take up the matter for filling up the vacant post of Medical Officers on deputation basis, with Govt. of India, in case, no response is received from the Health & Family Welfare Deptt., Govt. of NCT of Delhi.

The Board further directed that the Corporation should take up the matter with the Finance (Accounts) Department, Govt. of NCT of Delhi to ascertain whether the guidelines issued vide Office Memorandum No. F.20/472015-AC/204-248 dated 04.12.15 are applicable to DTC, as these guidelines are not applicable to the Statutory Bodies/Corporations which are governed under different Statute/Rules/Acts.



Resolution No.3/2016:Item 3/2016: Approval for completion of period of officiating promotion of Sh. Biswajit Das, Dy.CGM (Tr.), T.No. 53262 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Shri Biswajit Das, Dy. CGM (Tr.) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date. Shri B. Das, Secretary, DTC Board recused himself from the discussion on this agenda.

Resolution No.4/2016:Item 4/2016: Approval for completion of period of officiating promotion of Sh. R.K. Jain, Dy.CGM (Tr.), T.No. 53254 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.R.K.Jain, Dy. CGM (Tr.) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date.

Resolution No.5/2016:Item 5/2016: Approval for completion of period of officiating promotion of Sh. A.K. Sinha, Dy.CGM (Tr.), T.No. 53258 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.A.K.Sinha, Dy. CGM (Tr.) w.e.f. 01.12.2015 and for confirmation on the said post from the same date.

Resolution No.6/2016:Item 6/2016: Approval for Completion of period of officiating promotion of Sh. R.S. Mihas Dy. CGM (Tr.), T.No. 53263 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.R.S.Minhas, Dy. CGM (Tr.) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date.

  
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Resolution No.7/2016:Item 7/2016: Approval for completion of period of officiating promotion of Sh. K.C. Gupta, Dy. CGM (M), T.No. 53397 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.K.C.Gupta, Dy. CGM (M) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date.

Resolution No.8/2016:Item 8/2016: Approval for completion of period of officiating promotion of Sh. A.K. Kakkar, Dy. CGM (M), T.No. 53275 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.A.K.Kakkar, Dy. CGM (M) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date.

Resolution No.9/2016:Item 9/2016: Approval for completion of period of officiating promotion of Sh.T.K.Verma, Dy. CGM (M), T.No. 53817 w.e.f. 01.12.15 and also to confirm him on the said post from the same date.

(Shri Jagdish Chand, Sr.Mgr.(P) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.T.K.Verma, Dy. CGM (M) w.e.f. 01.12.2015 and also for confirmation on the said post from the same date.

Resolution No.10/2016:Item 10/2016: Shifting of buses from Millennium Depot in compliance to the Order of Hon'ble High Court and as per the directions of the Govt. of NCT of Delhi,

(Shri R.K.Kasana, CGM (Tech.) was called in.)

The Board noted the item and directed that action be taken as per terms of the contract with the Service Providers.

  
14/1/16

**Resolution No.11/2016:Item 11/2016: Proposal for approval for amendment particularly in column No. 9, 11 & other minor changes on the Recruitment Rules for post of Dy.CGM (IT) meant for Direct Recruitment.**

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board, in view of the position explained in the item and after detailed discussion, resolved that the matter regarding educational and other qualifications required for direct recruits (as per Column No.7 of the proposed RRs. for the post of Dy.CGM (IT)) be taken up with the I.T. Department, Govt. of NCT of Delhi or NIC, Govt. of India to bring it in uniformity with the RRs. for the said post with the current requirement.

The Board further observed that in Column No.9 (Period of Probation, if any) of the proposed RRs. for the post of Dy.CGM (IT) is mentioned as under :

"One year extendable by another year."

As the method of recruitment also includes other modes of recruitments like 'Deputation' & 'Contract', and the case of probation applies to only direct recruits, the following words be incorporated in Column No.9 (Period of Probation):

"One year extendable by another year in case of direct recruits"

The Board also resolved that in Column No.10 (Method of Recruitment) be incorporated as "Deputation, failing which by Direct Recruitment, failing which by Contract".

The Board desired that the matter be again put up before the Board for appropriate decision.

**Resolution No.12/2016:Item 12/2016: Transfer of land at BBMD-II to the Transport Deptt. on temporary basis.**

(Shri V.K.Gupta, Dy.CGM (Civil) was called in.)

The Board considered the agenda item and in view of the position explained therein, accorded ex-post-facto approval for transfer of space measuring 8865 sqm at BBMD-II by the DTC to the Transport Department, Govt. of NCT of Delhi, on temporary basis, for parking of cluster buses on rental basis i.e. @ Rs.85.25 per sqm. per month.

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The Board further directed that the Corporation shall ensure that all the existing scrapped vehicles including the above lot must be disposed off within a maximum period of three months in accordance with the existing rules/procedure and after due observance of all codal formalities, so that more space is made available for parking of buses.

**Resolution No.15/2016:Item 15/2016: Transfer the land measuring 18.67 acres to Transport Department, Govt. of NCT of Delhi on rental basis.**

(Shri V.K.Gupta, Dy. CGM (Civil) was called in.)

The Board considered the agenda item and after detailed discussion thereon, accorded approval to return the land measuring 18.67 acres to Transport Department, Govt. of NCT of Delhi, so as to create parking facilities for cluster buses.

**Resolution No.16/2016:Item 16/2016: -Development of DTC properties on commercial lines through Delhi Transport and Tourism Development Corporation.**

**-Feasibility study for knowing the financial viability in respect of 6 units Raja Garden Terminal, Nehru Place Terminal, Siriniwas Puri Depot, Kalkaji Depot, Sarojini Nagar Depot & Vasant Vihar Depot.**

(Shri V.K.Gupta, Dy. CGM (Civil) was called in.)

The Board in view of the position explained therein and after detailed discussion, accorded approval to withdraw the work of commercialization of DTC properties from M/s DTTDC.

**Resolution No.17/2016:Item 17/2016: Engagement of Bus Conductors (candidates sponsored by the Employment Exchange) for preparing select panel for the post of Conductor on short term contract.**

(Shri T.K.Verma, Dy. CGM (PLD) was called in.)

The item was withdrawn with the permission of the Chair.

  
18/4/16

Resolution No.18/2016:Item 18/2016: Request for giving an opportunity for enrolment of the name of another dependent family member of the deceased employee in case the one dependent family member of the deceased employee who was offered employment on compassionate grounds has been declared medically unfit by the DTC Medical Board for the respective post- consideration thereof.

(Shri T.K. Verma, Dy. CGM (PLD) was called in.)

The Board in view of the position explained therein and after detailed discussion, accorded approval for giving an opportunity for enrolment of the name of another dependent family member of the deceased employee in case one dependent family member of the deceased employee who was offered employment on compassionate grounds has been declared medically unfit by the DTC Medical Board for the respective post and the names of such dependents family members be registered according to their qualifications for the respective posts.

Resolution No.19/2016:Item 19/2016: Purchase of 1000 fully built Air-conditioned Low Floor CNG City Buses by Delhi Transport Corporation.

(S/Shri Kamlesh Gupta, Dy CGM (SBU) & S.P.Sethi, Consultant were called in.)

The Board accorded approval to purchase 1000 Non-AC low floor UBS-II Compliant CNG propelled buses subject to following:-

(i) The Government of NCT of Delhi to provide funds/equity for purchase of these buses. In case, funds are not sanctioned by Ministry of Urban Development, GOI under AMRUT Scheme, the entire funds/equity would be provided by the Government of NCT of Delhi.

(ii) The maintenance aspects of these buses is to be re-examined by DTC, keeping in view the following points, which shall be brought to the notice of Board in the next meeting of the Board to be fixed as early as possible.

- Earlier, DTC took a policy decision to maintain the low floor buses by the VMs against the entire operational life span of the buses. General perception is that the VMs are not inclined to bid due to mandatory AMC clauses. The options left with DTC are to strengthen its own R & M wing with new recruitment or engage a


third party to maintain the buses through contractual agreement or to hire contractual R&M personnel on individual contract as is being done in case of driver and conductor. The third party arrangement will again be governed by an agreement and may lead to similar situation where both the parties may be in discomfort. The operation will then remain at the whims and fancies of the concessionaire. All the State Transport Undertakings are usually maintaining their own buses.

- Can the terms and conditions of the AMC Agreement be rationalized by DTC to attract vehicle manufactures to respond to DTC's tender?
- The technology adopted in low floor buses requires specialized skill for repair & maintenance apart from the spare parts. Normally, the bus manufacturers train technicians of their dealers' network and also train technicians of the State Transport Undertakings. This aspect be also kept in mind while arriving at a decision.
- What will DTC do in the scenario when they fail to get any Service Provider after purchase of buses?
- DTC may carry out a comprehensive comparative analysis for both scenarios i.e. "separate tenders for engaging service providers" vis-a-vis "regular AMC with vehicle manufactures who possess technology, spare parts and maintenance skills.

Resolution No.20/2016:Item 20/2016: Completion of period of officiating promotion of Sh. M.K. Sharma, Dy.CGM (M) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.M.K.Sharma, Dy.CGM (M) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

  
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Resolution No.21/2016:Item 21/2016: Completion of period of officiating promotion of Sh. R. B. L.Shrivastava, Dy. CGM (Tr) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.R.B.L.Srivastava, Dy.CGM (Tr.) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

Resolution No.22/2016:Item 22/2016: Completion of period of officiating promotion of Sh. V. K. Gupta, Dy.CGM (M) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.V.K.Gupta, Dy.CGM (M) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

Resolution No.23/2016:Item 23/2016: Completion of period of officiating promotion of Sh. U. S. Tripathi, Dy. CGM (M) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.U.S.Tripathi, Dy. CGM (M) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

Resolution No.24/2016:Item 24/2016: Completion of period of officiating promotion of Sh. Sanjay Saxena, Dy. CGM (Tr) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.Sanjay Saxena, Dy. CGM (Tr.) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

  
T.K. Verma



(K)

Resolution No.25/2016:Item 25/2016: Completion of period of officiating promotion of Sh. Rajiv Kumar, Dy.CGM (M) w.e.f. 27.07.15 and also to confirm him on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the Agenda Item and accorded approval for completion of officiating promotion of Sh.Rajiv Kumar, Dy. CGM (M) w.e.f. 27.07.2015 and also for confirmation on the said post from the same date.

Resolution No.26/2016:Item 26/2016: Completion of period of officiating promotion of Smt. Durgesh Nandini, Dy. CGM (Tr.) w.e.f. 27.07.15 and also to confirm her on the said post from the same date.

(Shri T.K.Verma, Dy.CGM (PLD) was called in.)

The Board considered the agenda item and discussed the same in detail. In view of the fact that a criminal case titled "State Vs. Ved Parkash" initiated vide FIR No.140/13 (PS Patel Nagar, New Delhi), is sub-judice in the Hon'ble Court of Metropolitan Magistrate, West, Tis Hazai Court, Delhi, the Board resolved that her promotion cannot be confirmed in these circumstances.

Resolution No. 27/2016 : ANY OTHER MATTER:

Though the Board has agreed to the most of the proposals, put up for this Board meeting, for promotion/confirmation of Dy. Chief General Managers, it was observed that the format of recording their performance needs to be suitably revised. The Board further observed that the bench mark prescribed by DOPT in guidelines for promotion to various pay-grades should be adopted in DTC and a revised comprehensive direction be issued for incorporating such guidelines in promotion matters and the same may be got approved from the Board.

Resolution No. 28/2016 : ANY OTHER MATTER:

Joint Commissioner of Police (Traffic), Delhi brought the following facts in the knowledge of the Board for appropriate remedial measures to be taken by the DTC to reoccurrence of such incidents:

  
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Confidential

DELHI TRANSPORT CORPORATION  
(Government of NCT of Delhi)

REVISED MINUTES

Minutes of 2<sup>nd</sup> Meeting of 2016 of the DTC Board held on 17.2.2016 at 6.00 p.m. in the office of Principal Secretary (Finance), Govt. of NCT of Delhi, 4<sup>th</sup> Level, Delhi Sectt., New Delhi-110002.

PRESENT:

- |    |   |          |
|----|---|----------|
| 1. | Shri Parimal Rai, IAS<br>Principal Secretary-cum-Commissioner (Transport),<br>Govt. of NCT of Delhi | Director |
| 2. | Shri S.N. Sahai, IAS<br>Principal Secretary (Finance),<br>Govt. of NCT of Delhi                     | Director |
| 3. | Shri A. Anbarasu, IAS<br>Secretary (Land & Building),<br>Govt. of NCT of Delhi                      | Director |
| 4. | Shri C.R. Garg, DANICS<br>Managing Director, DTC  | Director |
| 5. | Shri V.K. Tripathi, DANICS<br>FA & CAO, DTC   | Director |

Joint Commissioner of Police (Traffic) Delhi and Commissioner (Planning), DDA could not attend the meeting.

ALSO PRESENT:

1. Shri B. Das, OSD to MD/Secretary DTC Board

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The Directors present, unanimously decided that Principal Secretary-cum-Commissioner (Transport), Govt. of NCT of Delhi will Chair the meeting.

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P. Rai

Resolution No. 29/2016: Item 27/2016: Purchase of 1000 Non-Air conditioned Low Floor Buses by Delhi Transport Corporation – Re-examination of Maintenance Aspects.

(Shri S. P. Sethi, Consultant was called in.)

The Board was apprised on the contents of the subject Agenda Item. Thereafter, the Board made the queries in respect of RFP/AMC terms as follows:

- a. The issues raised by the bidders in the Pre-bid Conference held on 17-07-2014 in respect of RFP/ AMC document in the last Global Tender floated on 30-06-2014 and the action taken by DTC thereon.

In this regard, the Board's attention was drawn to Annexure-II & III of the subject Agenda Item at Page-11 & 17 and further assured that the issues raised by VMs in the above Pre-bid Conference in respect of RFP document & AMC terms and the Replies to Bidders/ Amendments made will be apprised to the Board in the next meeting.

The issues raised by the Sole Bidder in the last tender were already rationalized except the issue of capping of pre-estimated damages leviable on failure on the part of the Contractors make available atleast 92%/ 90% buses for operation and AMC terms would further be rationalized including this issue of capping while finalizing RFP/ AMC document.

The Board will be apprised of the changes made in the said RFP/ AMC document after evaluation of Techno-commercial Bids accordingly.

2. After detailed discussions, the Board accorded approval for:
  - (i) Purchase of UBS-II compliant 1000 Non Air-conditioned Low Floor CNG Propelled City Buses with responsibility of maintenance with rationalized AMC terms against Global Tender involving an estimated expenditure of about Rs 650 crore subject to actual cost of purchase against competitive bidding to be provided by the Government of NCT of Delhi in the form of equity to DTC by superseding all earlier decisions.
  - (ii) Informing the above decision to the Government for approval/ sanction of funds in the form of equity subject to the actual cost of procurement against competitive bidding.
  - (iii) Engagement of Bid Management Consultant through Limited Tender Enquiry for piloting the Global Tender for purchase of the aforesaid 1000 Non-AC Low Floor CNG City Buses with responsibility of maintenance by VMs.



- (iv) Foreclose the earlier Bid Process for engaging Bid Management Consultant for piloting the Global Tenders for different type & quantity of buses and maintenance through Service Providers for 50% quantity of Low Floor CNG Buses through separate tender.

The Board further authorized Managing Director, DTC for engagement of Bid Process Manager for piloting the Global Tender against Limited Tender Enquiry as in the past, according approval of the RFP Document including Technical Specifications, rationalized AMC terms & Annexures, further changes in the terms & conditions, specifications, if any, required and necessary action in the matter of floating of Global Tender, freezing of RFP Document by incorporating changes/ amendments, if any, required in consideration of the suggestions of the prospective bidders after Pre-Bid Conference, Replies to Queries, issue of Addendum(s), Evaluation of Bids etc.

**Resolution No. 30/2016: Item 28/2016: Budget Estimates for 2016-2017 and Revised Estimates for 2015-2016.**

(Shri V. N. Patil, Addl. CAO was called in.)

The Board considered the agenda item and discussed the same in detail. After discussion & in view of the position explained in the agenda item, accorded approval for Budget Estimates for 2016-2017 and Revised Estimates for 2015-2016 as per Annexure-I of the agenda item.

The Board also authorised FA-cum-CAO, DTC / Addl.CAO, DTC to forward the Budget Estimates for 2016-2017 and Revised Estimates for 2015-2016 to the Govt. of NCT of Delhi for approval.

The Board further desired to know as to what steps are being taken by the Corporation to bring about improvement in operational parameters.

The Board directed DTC to improve its operating ratios and check the user data.

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Chairman  
DTC Board